

HEALTHCARE FACILITY TRENDS

THIS CHANGES EVERYTHING: THE ROAD AHEAD AS WE EMERGE FROM COVID-19

2021 BUILDING & DEVELOPMENT LEADERSHIP SERIES

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ABOUT THIS STUDY

To understand how COVID-19 has impacted healthcare providers, and their strategies moving forward, we surveyed over 100 professionals at this year's ASHE PDC conference (American Society for Health Care Engineering's Planning and Design Conference).

SURVEY PARTICIPANTS

Respondents included executive, facility, and operational leaders from many of our nation's largest healthcare organizations.

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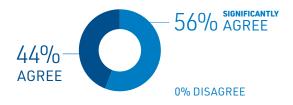
KEY INSIGHTS

All survey participants agreed the pandemic opened up new ways of thinking that will endure long after COVID-19 subsides. Providers are rethinking approaches in many areas, including operations, planning, and facilities, as well as patient and staff care.

At the same time, the pandemic accelerated several important health and community trends already taking place. Three major themes emerged that summarize the current focus of many healthcare providers:

- flexibility
- space changes
- telehealth

THE PANDEMIC OPENED UP NEW WAYS OF THINKING THAT WILL ENDURE LONG AFTER COVID-19







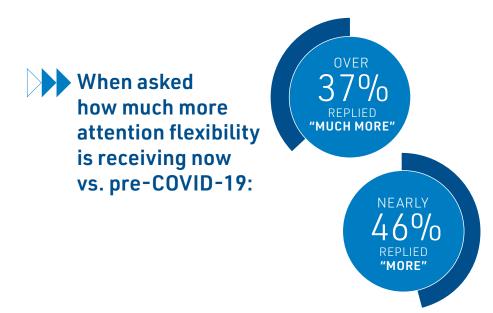
THE CRITICAL NEED FOR FLEXIBILITY

What is the greatest long-term impact of the pandemic **ON YOUR HEALTHCARE FACILITIES?**

Coded responses to open-ended question

GREATER FLEXIBILITY

was referenced more than any other topic – it comprised a full 40% of all topics mentioned.



22% WE NEED TO CREATE MORE FLEXIBLE SPACES

> 18% FLEXIBLE & IMPROVED

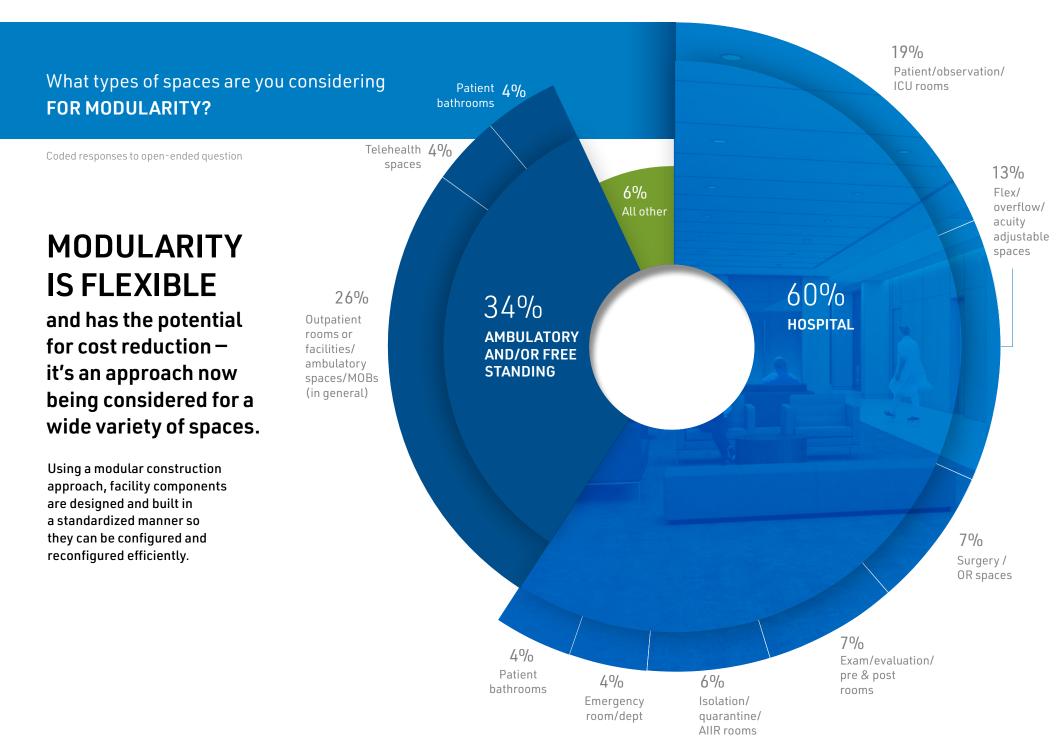
22%: Create more flexible spaces

Facilities need flexible, multi-functional spaces that can quickly scale up or down in acuity and capacity levels.

18%: Flexible & improved infrastructure

HVAC, air exchange, ventilation, gas lines, and engineering systems must all flex to control airflow and keep patients and caregivers safe.







HEALTHCARE PROVIDER COMMENTS THE LONG-TERM NEED FOR FLEXIBILITY

Flexibility of space to be adapted for a multitude of uses.

We are focused on designing our HVAC systems to provide WELCOM maximum flexibility in terms of filtration, ACH and pressure differentials.

> Capacity was a great concern... more focus will be placed on creating adaptable/flexible spaces to handle increased demands.

We need more flexibility for quick isolation conversions to rooms, floors. We must have the flexibility to convert a space at a moment's notice.

We are now **being more thoughtful** about flexible and adaptable designs.

We need the **ability to flex** "non-clinical" spaces for clinical use.

We are **improving ventilation systems** and looking to advances in air cleaning and filtration.





SPACE CHANGES TO MAXIMIZE SAFETY AND COMFORT

What is the greatest long-term impact of the pandemic **ON YOUR HEALTHCARE FACILITIES?**

Coded responses to open-ended question

THE NEED FOR DESIGN AND SPACE CHANGES

within facilities was made apparent by COVID-19. Many of these changes are aimed at increasing safety for all, mitigating infectious disease risks, and better supporting their staff.

PHYSICAL SEPARATION

Across facilities, there is a need for more physical barriers, spaces designed for distancing, and touchless designs.

COMMO

PATIENT & TREATMENT ROOMS

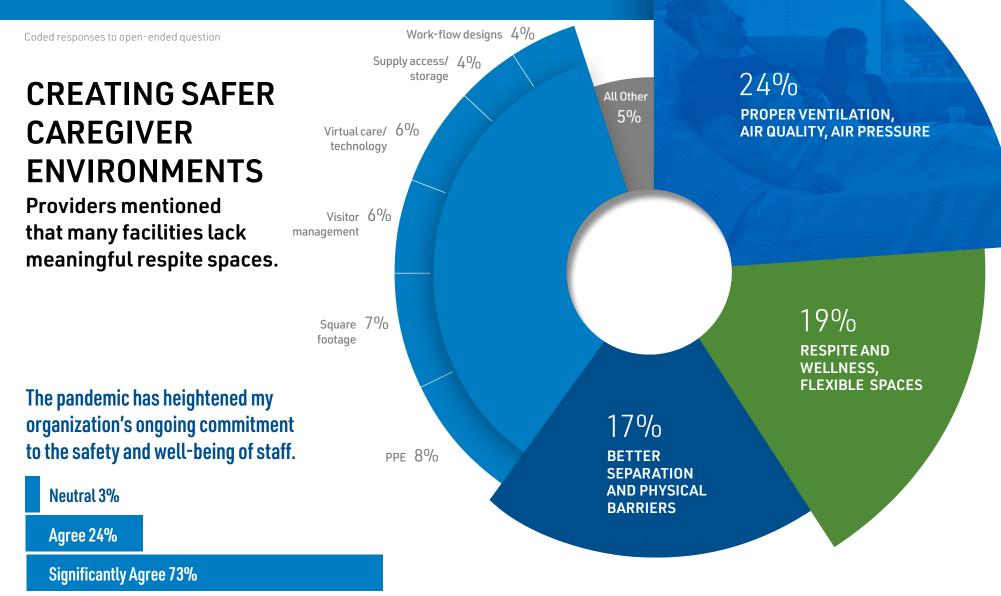
Being better prepared for infectious diseases requires more isolation rooms, negative pressure rooms, and more single occupancy rooms.

COMMON SPACE

Common areas must be designed to keep the sick safely separated from others. Waiting rooms, entrances, screening and queueing spaces, and patient and provider flows are all receiving increased attention.



What changes in design can create SAFER ENVIRONMENTS FOR CAREGIVERS?





HEALTHCARE PROVIDER COMMENTS HOW TO CREATE SAFER ENVIRONMENTS FOR HEALTH CARE WORKERS

We must increase space for staff areas, break rooms, work rooms, and other space intended to cater to their mental well-being and the emotional needs of the caregivers.

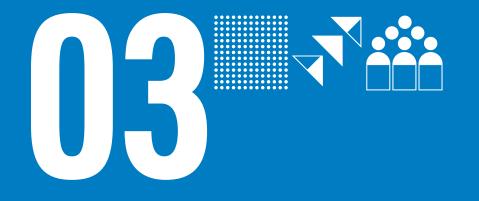
We have to provide everything the caregiver needs to do their job...

 Improve air flow depending on acuity and isolation requirements.
Provide spaces for staff to de-compress. 3) Provide storage for PPE and ease of access to PPE.

Separation between different types of patient care... and additional air changes and **isolation spaces.**

Improvements in air quality, convenient access to PPE, respite spaces for caregivers, and increased use of telehealth are needed to keep staff safe. communication with very contagious patients.





THE POWER OF TELEHEALTH

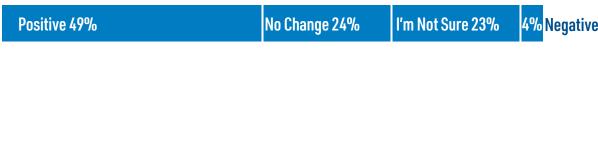
What is the greatest long-term impact of the pandemic **ON YOUR HEALTH CARE FACILITIES?**

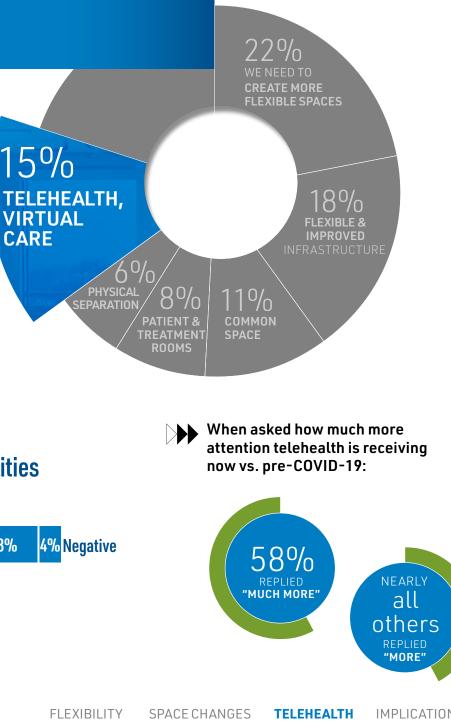
Coded responses to open-ended question

TELEHEALTH **CONTINUES TO DRIVE AGILITY**

Out of necessity, the pandemic accelerated the transition to telehealth and providers quickly recognized the positive impacts to their organizations.

What impact will telehealth have on the physical facilities footprint of your medical office and other spaces?





THE POWER OF TELEHEALTH ACCELERATED BY THE PANDEMIC

Telehealth helps improve the entire continuum of care – virtual care allows providers to triage and direct patients to the right care at the right place.

CONTINUUM OF CARE

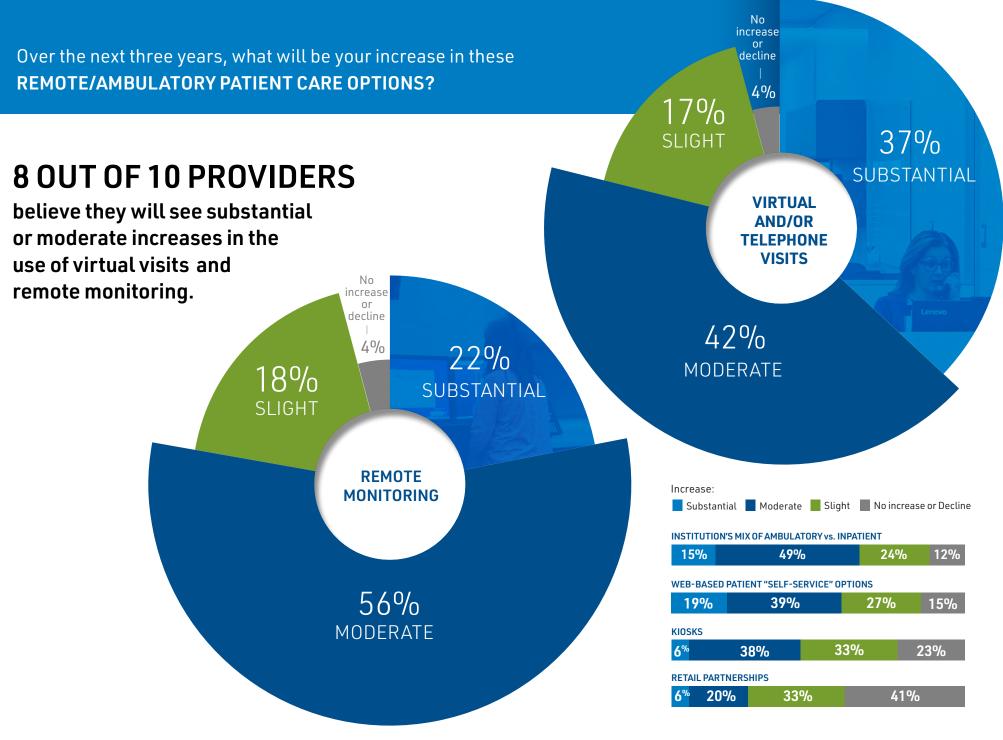
Access - Triage

→ Treatment → Follow-Up

Telehealth enables providers to:

- Reach new patients and under served communities.
- Enhance preventive, proactive on-going care, including management of medicines, and follow-up treatments.
- Improve patient outcomes.
- Maximize efficiency and facility utilization.
- Reduce costs.



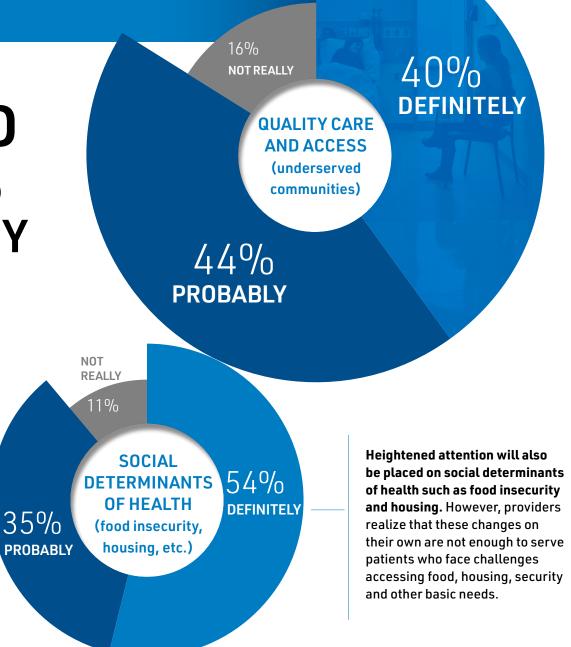




The pandemic has heightened my organization's **ONGOING COMMITMENT TO...**

UNDERSERVED COMMUNITIES RECEIVING QUALITY CARE AND ACCESS

Providers overwhelmingly agree that their organization will make a stronger commitment to providing quality care and access to underserved communities – with telehealth and extended ambulatory networks playing a key role.





HEALTHCARE PROVIDER COMMENTS GREATER USE OF TELEHEALTH AND VIRTUAL CARE

Improved telehealth options are providing much better access for our community.

Greater use of virtual care and technology solutions are enabling us to improve facility space utilization.

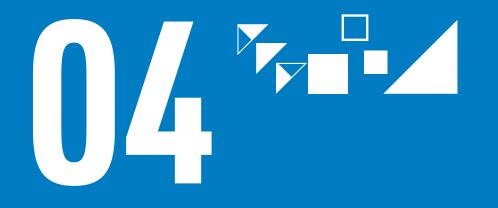
We are now thinking more about ways to bring care out to the patient.

There are now telemedicine and virtual opportunities that help enhance patient, provider, and family interactions. Moving forward, we will give far more emphasis to remote or virtual visits.

The ability to provide telemedicine has significantly changed the landscape of the facility design approach.

The pandemic pushed us much faster to virtual visits.



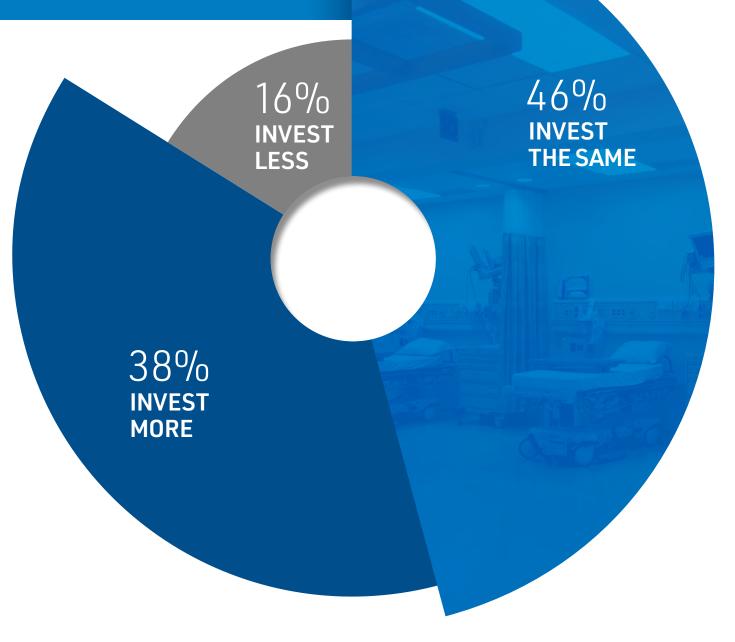


IMPLICATIONS FOR INVESTMENTS MOVING FORWARD

How will your **FACILITY INVESTMENTS IN THE NEXT 12-18 MONTHS COMPARE** to the 12-18 months before COVID-19?

NEARLY 40% PLAN TO INVEST MORE

Facility investments are anticipated to exceed pre-COVID-19 levels according to nearly 4 out of 10 respondents.





Which facility types will see **MAJOR NEW INVESTMENTS IN THE NEXT TWO YEARS?**

NUMEROUS COVID-19 IMPACTS

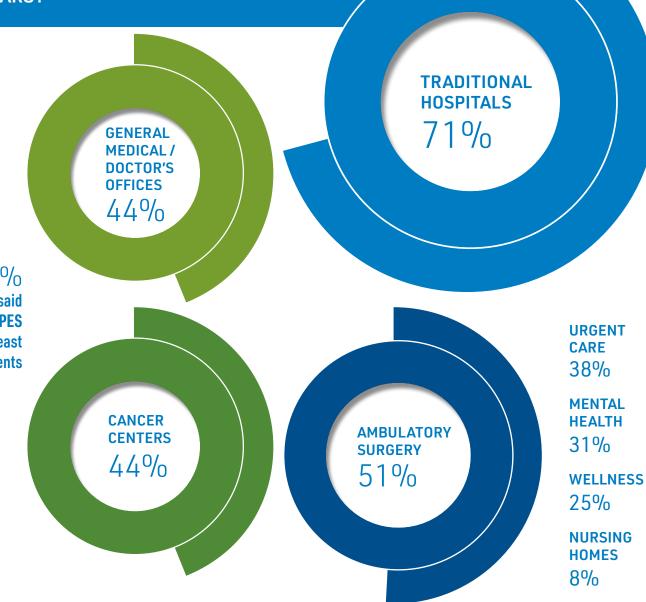
to traditional hospitals will potentially lead to major new investments.

> Over 80% of respondents said THESE 4 FACILITY TYPES will see at least minor investments

PRE-PANDEMIC RESULTS

From 2018 ASHE PDC Survey:

- 49% Clinics / Ambulatory
- 48% Traditional Hospitals
- 48% Focused Medical Facilities
- 47% Micro Hospitals
- 45% Remote Screening Facilities
- 40% Nursing Homes
- 35% Wellness Centers
- 34% Mobile Kiosks





A PARTNER YOU CAN RELY ON

Mortenson is honored to be recognized as a leader in healthcare development and construction throughout the United States. We bring **expertise in healthcare system strategic planning, campus planning, development delivery, capital solutions, design, life cycle analysis,**

and constructability to help our customers find the right solutions.

HOW WE CAN HELP

Check out these links to see how we have helped healthcare systems, like yours, improve their care team spaces, increase adaptability, all while prioritizing the safety of their patients.

- Advocate Aurora Mount Pleasant Medical Center
- Froedtert Ambulatory Master Plan
- Kaiser Permanente IDIQ
- Providence Health Reed's Crossing Wellness Center
- <u>Tri-County Health Care Expansion</u>
- Allina Abbott Northwestern Neuro ICU Buildout

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