







SBE RESULTS

CONTRACTS

FIRMS

LOCAL ENGAGEMENT

15% GOAL

23 ACHIEVED

\$297M

awarded to SBE

\$86M

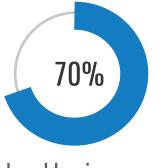
awarded to WMBE

169

SBE firms

42

WMBE firms



local businesses





SMALL BUSINESS

The Small Business Enterprise (SBE) goal at Allegiant Stadium was 15% per <u>Senate</u> <u>Bill 1</u>. The project achieved 23% SBE participation.

In total \$1.3 billion dollars of work was awarded, with \$297 million awarded to SBE firms. 169 different SBE firms were awarded work on the project, 48 with multiple contracts.

WOMEN & MINORITY OWNED BUSINESSES

While there were no designated Women and Minority Business Enterprise (WMBE) goals, the project made significant outreach efforts that resulted in \$86.4 million being awarded to 42 different women- and minority-owned firms.

CERTIFICATION

The definition of SBE that was specified in the <u>Senate Bill 1</u> legislation is unique and does not align with any small business definition. As such, MMCJV had to establish the certification process and a vendor database.

This vendor database had 1,620 registered subcontractors, suppliers and vendors. Of the total, 458 were SBE certified.

In accordance with Section 31.5-6 of Nevada Senate Bill 1, MMCJV implemented the following certification process regarding verification of SBE contractors.

- 1. SBE contractors applied through the mmcjvlv.com website under the vendors tab.
- 2. Those seeking certification as a qualified SBE contractor completed and submitted a self-certification form, whereas they attest to meeting the criteria for small local business classification denoted in the Senate Bill.
- 3. The MMCJV Community Benefits
 Coordinator then reviewed the
 information provided and utilized
 the Nevada State Business website
 to verify SB 1 requirements; 31.52 section a, b & c in regard to
 principal place of business, duration
 of business license, and that the
 required business license is current.
- Upon approval of these criteria, MMCJV will then give the contractor the designation of SBE.



BY THE NUMBERS

LAS VEGAS COMMUNITY

DIVERSITY RESULTS

12,000

workers

7M

workforce hours



38% GOAL

ACHIEVED





LIVABLE WAGE

Contractors that were awarded construction contracts for the work were required to follow the NRS 338 requirements outlined in Senate Bill 1. This section pertained to the prevailing wage for public works projects as governed by the Nevada Labor Commissioner.

Mortenson | McCarthy implemented <u>LCPTracker</u> - a widely recognized tracking and certification software. All contractors that received a construction contract were subject to the prevailing wage requirements were required to report payroll hours and wages for designated workers. The contractor's entries into this system verified compliance with wages and fringes as noted in the NRS 338 requirements.

WORKFORCE DIVERSITY

Mortenson | McCarthy was committed to community participation in the construction of Allegiant Stadium through meaningful employment opportunities. Maximizing participation opportunities for the local workforce, including women and minorities, included our commitment to a voluntary goal of 38% minority and female participation.

The goal was established as a percentage of work hours and applied to on site construction trades.

The following were implemented to provide access to the employment opportunities on the project:

- A trade partner list was provided to all individuals inquiring about employment.
- A trade worker interest form was created on the project website.
- Employment application drop boxes were erected along the perimeter of the project site with the trade partner list and interest form.

The workforce participation achieved was 63% minority and female and 2% veteran.

There were **1,076 apprentices** on the project with 858,093 hours worked, igniting a renewed interest in the construction industry and local economy.

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COMMUNITY ENGAGEMENT

Mortenson | McCarthy believes in and practices focused relationship-building and active, visible and sustained outreach to the community. MMCJV's outreach approach was aimed at building interest and enthusiasm for the project with the local and SMWBE contracting community and being stewards of community participation. We sponsored and participated in the following outreach and community events during the life of the project.

Outreach

- Project presentations to: Pastors of Southern Nevada, American Concrete Institute, NAWIC, NAMC and WBENC
- Pastors of Southern Nevada Shepherd's Breakfast
- Commissioner Weekly's Back to School Supplies Fair
- Society of Woman Engineers Summer Camp
- WBEC Annual Corporate Connection Dine Around
- Urban Chamber Luncheon
- Latin Chamber of Commerce Annual Gala
- Clark County Small Business Expo
- WRMSDC Northern NV Small & Minority Business Opportunity Day
- Urban Chamber Green Tie Awards
- Careers in Motion Job Fair





These businesses have the opportunity to continue to be involved with Allegiant Stadium. And they will continue to prosper and grow. This is a blessing for Las Vegas.

- Ms. Anita Siefert, Nevada Community Liason, WBEC West









Diversity Recognition Award, Latin Chamber of Commerce



Three Square Food Bank



Ronald McDonald House



Goodie Two Shoes Donation

Advertisements

- Las Vegas Review Journal
- Construction Notebook
- El Tiempo
- Project Website
- The Local Chambers
- The Local Unions

Volunteerism

- Lewis E. Rowe Elementary Upgrades
- Fall Carnival & Truck or Treat
- Rebuilding Together Southern Nevada
- Three Square Food Bank
- Opportunity Village
- Toys for Tots Drive
- Kids Café Kitchen
- Nevada Reading Week
- Goodie Two Shoes Donation
- Ronald McDonald House
- Rose Regatta Dragon Boat Festival



Rebuilding Together Southern Nevada



Toys for Tots Drive

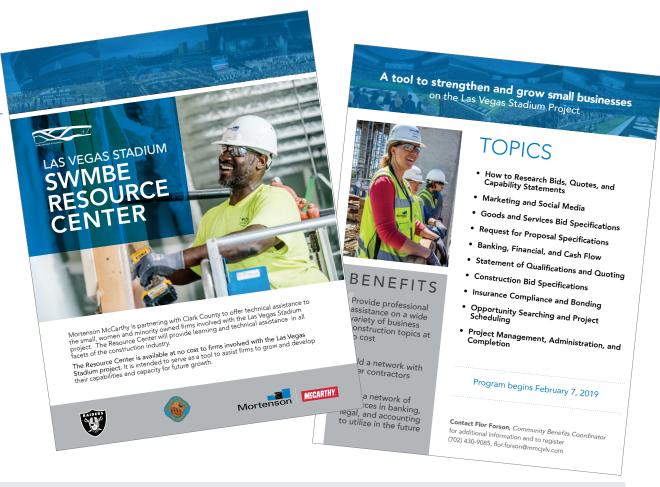


Back to School Drive



MENTORING & TECHNICAL ASSISTANCE

To assist in building capacity of small, women and minority businesses Mortenson | McCarthy partnered with the <u>Clark County Small Business Opportunity Program</u> to offer classes and seminars to firms involved with the project. The program provided a knowledge base and in all facets of the construction business. The curriculum included business development, business administration, project management and technical services for SBE and WMBE firms to develop and enhance their capabilities and competencies for future growth.





I attribute the bulk of our success to the oversight provided by the joint venture to ensure mentorship was progressing and intended. Now I can earn work based on our proven performance and capabilities.

- Ms. Heather Avila, President and CEO, Live Electric









Not only did I gain exposure to the engineering field, but I was able to network with a variety of engineers from diverse backgrounds. They made me feel included and part of the team.

- Mr. Tyreis Gatson, former high school intern





INTERNSHIPS

Mortenson | McCarthy's internship program offered high school students the opportunity to participate in paid summer internships that exposed them to the construction industry and gave students the opportunity to gain experience in varied aspects of the construction business.

In partnership with the <u>Clark County</u> <u>Summer Business Institute Internship</u> <u>Program</u>, seven high school students were sponsored during the life of the project.

Internships were for a period of eight weeks and the students were paid \$10/hour. Six college students also participated in the program.

In addition to Mortenson | McCarthy, participating companies included:













ANNUAL STADIUM OUTREACH

Mortenson | McCarthy hosted and participated in the following annual events to provide access and opportunity to the business and workforce community.

- Careers in Motion Job Fairs
- Subcontractor Information Sessions
- Procurement Pre-Proposal Meetings
- WRMSDC Northern NV Small and Minority Business Opportunity Day
- Clark County Small Business Expo

Mortenson | McCarthy not only met the requirements of the plan; we helped create meaningful and lasting benefits for the community. Our work transformed a community and inspired what's possible.















